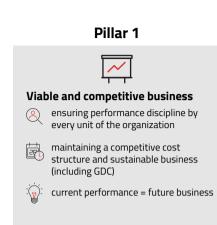
Our strategy architecture









Key player in the new world

participating in the emerging resources & energy arenas

enhance how we work through automation and digitization of core processes including talent management

develop new commercial models that align our interests with our customers'

OPERATIONAL EXCELLENCE

GROW THE BUSINESS



Viable and competitive business

Our strategy provides our business a solid platform from which we can grow, while maintaining cost out.

Some of the key successes within the past 12 months include an improved 36-month backlog figure from \$5.1billion to \$6.4billion, an improvement in operating margin percentage and other key operational metrics such as overhead ratios, gearing and leverage.

Our staff headcount has grown to 26,050 people and operating with a staff utilisation ratio on target of 85%.

